e-Construction Update

April 11, 2019

Hunter Golson, P.E. ALDOT Construction Bureau e-Construction Engineer



e-Construction

- ALDOT e-Construction Initiative
 - ALDOT's goal is paperless construction
 - Data vs Paper
 - Quality, Safety, and Efficiency

ALDOT's e-Construction Initiatives

- Mobile devices
- e-Plans
- e-Forms \bullet
- e-Signatures
- Document management 3D modeling
- Document retention ۲
- e-Tickets

- Updating construction manual
- Updating standard specifications
- System coordination
- Bar codes / RFID
- - UAV usage for inspection
 - Integrating contractors



- Materials
 - Materials section went live May 2018
 - SiteManager turned off
- Construction
 - Enhancements
 - Bug fixes

► CAMMS

- Coming Soon
 - Attachments
 - Mobile App
 - Admin Reports
 - Additional labs
 - Automate BMT-38s

► CAMMS

- Local pilot program for local projects
 - Small percentage of projects
 - County staff or consultants
- Reduces burden on Local Transportation
- Positive feedback to date

Tablets

- 300 iPads statewide
- Otterbox cases with great success
- Mainly used for CAMMS
- Access to eMail, Calendar, FaceTime, Office, etc...
- Enabled work on other initiatives

Electronic Plans

- Pilot projects for fully electronic plans
- Generated directly from Microstation
- Many options for initiatives
 - As-built plans
 - Electronic plan review
 - Document Management

Electronic Plans

- Benefits
 - Much smaller file size
 - Vector plans with OCR
 - Ease of access
- Challenges
 - Change in work flow
 - Inter departmental cooperation
 - User buy in

Electronic Forms

- Updated versions
 - Old forms in Adobe LifeCycle updated
 - iPad friendly
 - Additional calculation fields
 - Adobe signature block

Document Management

- Submittal Exchange Pilot
- Peer exchanges with other State DOTs
- Mulitple pilot projects planned this year
 - Procore
 - PlanGrid
 - ProjectWise
 - BlueBeam
 - DocExpress
 - Etc...

Construction Manual

- STIC Grant to update manual
 - Hiring of consultant firm
 - Fully electronic format
 - Links out to forms and pages

► HMA e-Tickets

- Electronic system to monitor, track, and report loads of HMA
- Uses GPS fleet management system
- Software available to Engineer for electronic ticket delivery and management
- Replaces paper asphalt tickets

► Why?

- Quality
 - More information available
 - Real time material and quantity verification
 - Real time delivery tracking
 - Access at all levels

► Why?

- Efficiency
 - ALDOT must do more with less
 - Construction volume is up and inspector numbers are down
 - Advanced review of delivery tickets
 - Expedite contractor payment

► Why?

- Safety
 - Goal is to reduce project staff around delivery vehicles
 - According to FHWA, "Nearly half of roadway worker fatalities are caused when workers are run over or backed over by vehicles or mobile equipment."
 - e-Tickets remove the traditional "ticket taker"





ALDOT's safety focus this year:

- Introduction of ARTBA's <u>Roadway Safety Plus</u> training material in each of ALDOT's ten Areas
- Emphasis on Worker Visibility

6' tall worker

5' tall worker

View from the ground

WARREN

View from the driver's seat

STOP



View from the driver's seat

Why now?

- Equipment
 - Inspectors are now equipped with tablets
 - 272 iPads
- Fleet Management Software
 - Contractors beginning to manage delivery vehicles regardless of pilot program
 - Utilizing existing technology



- IOWA DOT was the pioneer for e-Ticketing
 - Only a few states are piloting (IA, PA, KY, FL)
 - Many more are planning to pilot
- Special Provisions were created by ALDOT
- Pilot projects administered by Change Order
 - Projects chosen based on location, description, etc...

Traditional Process

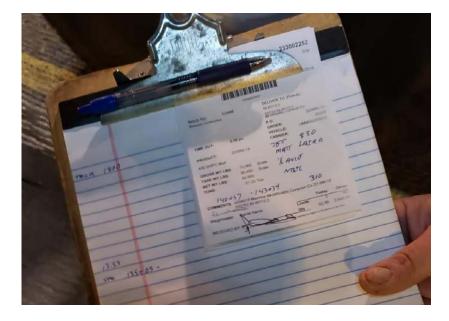
- HMA plant prints paper ticket (multiple copies)
- ALDOT copy carried to inspector by driver
- HMA driver hands CE&I inspector ticket
- Inspector records delivery temperature and signs each ticket
- Inspector calculates daily totals by hand
- Daily totals used for payment

Traditional Process



e-Ticket Process

- Delivery vehicles monitored via GPS
- HMA tickets are generated electronically
- Tickets available to inspectors via website or app
- Tickets signed and temperature entered via iPad
- Daily totals automatically calculated





< Verizon LTE C FleetWat	tcher					¥ 100% I			
Q Ticket Nur	nbers	1			Done	Filter			
# 233002304 Aug 26 2018 08:22 PM Gross UST: 37.58 Net UST: 21.22	Truck: HM7366 Evergreen Plant 420 OGFC Mod Phase Code: 50.40112.3	Wa 21. Ma 32 Cu Toi #↑	Temperature WASTE INFO	9:	Truck: HM9632 Evergreen Plant 420 OGFC Mod 57 Phase Code: 50.40112.3	Waste Tons: 0.0 Material Temp: 295.0°F Cumulative Tons: 61.85 # Notes: 0			
# 233002307 Aug 26 2018 08:58 PM Gross UST: 36.07 Net UST: 19.76	Truck: NTC343 Evergreen Plant 420 OGFC Mod Phase Code: 50.40112.3	Wa Ma 29 Cu To #↑	TEMPERATURE	INFO	lpdate Waste: Add Temperat			Truck: MCK008 Evergreen Plant 420 OGFC Mod 03 Phase Code: 50.40112.3	Waste Tons: 0.0 Material Temp: 295.0°F Cumulative Tons: 128.16 # Notes: 0
# 233002310 Aug 26 2018 09:24 PM Gross UST: 39.34 Net UST: 22.98	Truck: HM7366 Evergreen Plant 420 OGFC Mod Phase Code: 50.40112.3	Wa Ma 29 Cu To #↑	NOTES 2018-08-26 21: 100% waste bottom door	on truck. shu	Truck: JOHN0018 Mt. Meigs Plant 79 SMA 19mm Non Skid Rap Mod Phase Code: 50.40112.29	Waste Tons: 0.0 Material Temp: Cumulative Tons: 36.58 # Notes: 0			
# 222017044 Aug 26 2018 09:46 PM Gross UST: 39.67 Net UST: 23.6	Truck: WMT036 Mt. Meigs Plant SMA 19mm Non Skid Rap Mod Phase Code: 50.40112.29	Wa Ma Cu To # 1	2018-08-26 20: 305+71	47:16		ារ	ames "Matt" Laird	Truck: WMT135 Mt. Meigs Plant SMA 19mm Non 56 Skid Rap Mod Phase Code: 50.40112.29	Waste Tons: 0.0 Material Temp: Cumulative Tons: 96.64 # Notes: 0
# 222017047 Aug 26 2018 10:43 PM Gross UST: 26.31 Net UST: 11.83	Truck: JDT001 Mt. Meigs Plant SMA 19mm Non Skid Rap Mod Phase Code: 50.40112.29	Ton	nulative s: 108.47 otes: 0	01055 051. 30.2 Net UST: 22.79	Add Note Skid Rap Mod Phase Code: 50.40112.29	Tons: 131.26 # Notes: 0	Gross UST: 38.54 Net UST: 22.43	Truck: WMT036 Mt. Meigs Plant SMA 19mm Non Skid Rap Mod Phase Code: 50.40112.29	Waste Tons: 0.0 Material Temp: Cumulative Tons: 153.73 # Notes: 0

Equipment

415.02 Equipment.

No fewer than 30 days prior to HMA placement activities, the Contractor shall submit to the Engineer for approval a GPS Fleet Management System supplier that can provide a qualified representative for on-site technical assistance during the initial setup, pre-construction verifications, and data management and processing as needed during the Project to maintain equipment.

Contractor shall provide operator settings, user manuals, and required viewing/export software for review, and ensure the equipment will meet the following:

The Fleet Management system shall include a device that is capable of GPS tracking of vehicles is installed on all dump trucks, belly dumps, side-load dumps, pavers, materials transfer vehicles, or any other vehicle used, to incorporate HMA in the project. Department personnel shall have the ability to access Real-Time monitoring through the use of a state-furnished mobile device such as an iPad, smartphone, etc.

The Fleet Management system shall be fully integrated with the Contractor's Load Read-Out scale system at the HMA plant site.

The Fleet Management system shall have the ability to measure and track whicles and their contents continuously from the plant site to the project site. The system shall have offline capabilities due to loss of power or GPS connectivity. To be considered continuous, no two data points shall be more than 60 seconds apart unless the vehicle is stopped. Stop times shall be recorded.

HMA plant sites shall have a reliable, stable internet connection.

GPS Units

• GPS Units Mounted In Each Truck And Paver



GPS Units



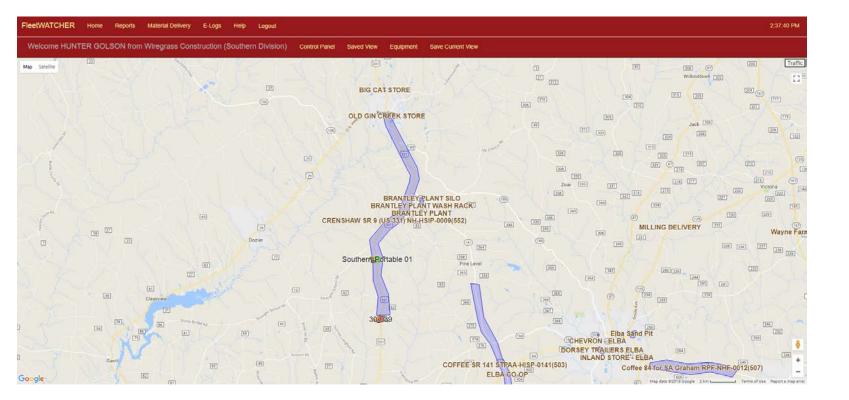


- Geozone Sets The Location Of Asphalt Plant, Loading Silos, Project Limits, Paver, Etc...
 - Static Or Dynamic
 - Can Be Adjusted As Needed

• Utilized In Conjunction With The GPS Units

• Used To Verify Load And Dump Times

Geozones



Geozones



Deliverables

415.03 Construction.

(a) Construction Requirements.

Contractor shall install and operate equipment in accordance with the manufacturer's specifications. Contractor shall also verify the GPS is working within the requirements of this Developmental Specification.

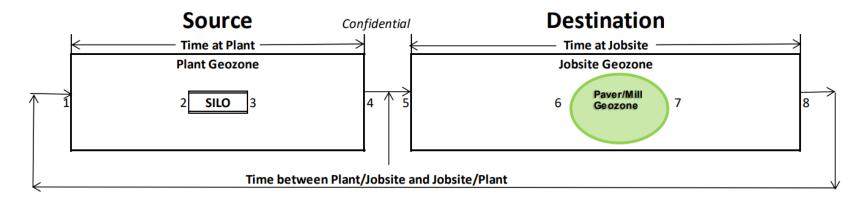
(b) Data Deliverables.

Contractor shall provide to the Engineer a means in which to gather report summaries by way of iOS apps, web pages, or any other method at the disposal of the Engineer. The Engineer may request data at any time during paving operations.

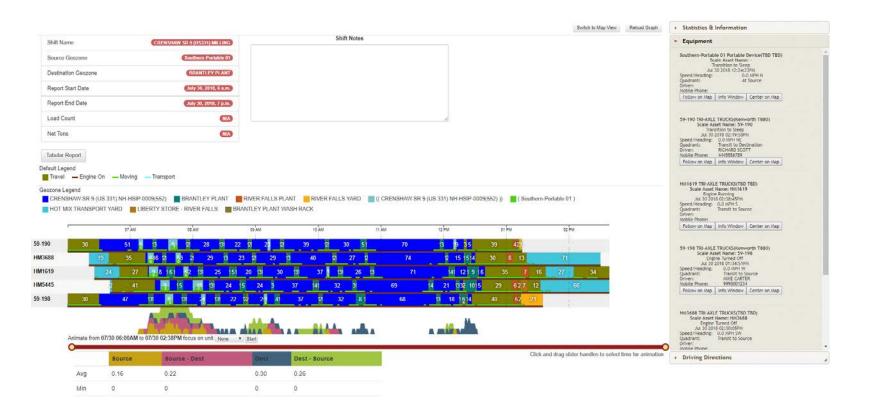
LCA Calculations

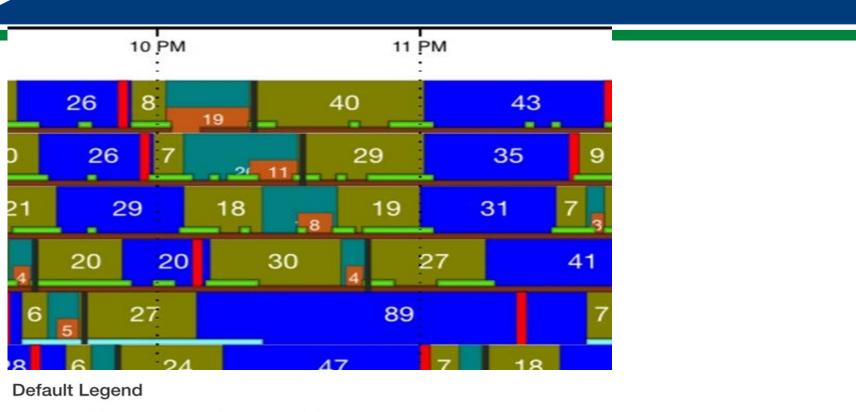
Fleetwatcher Load Cycle Analysis - Materials Delivery

Data Collection Points Diagram



LCA Graph



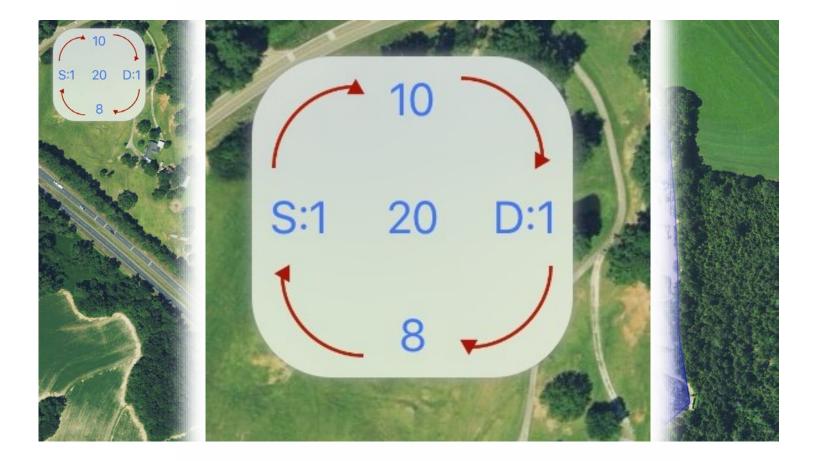




Geozone Legend

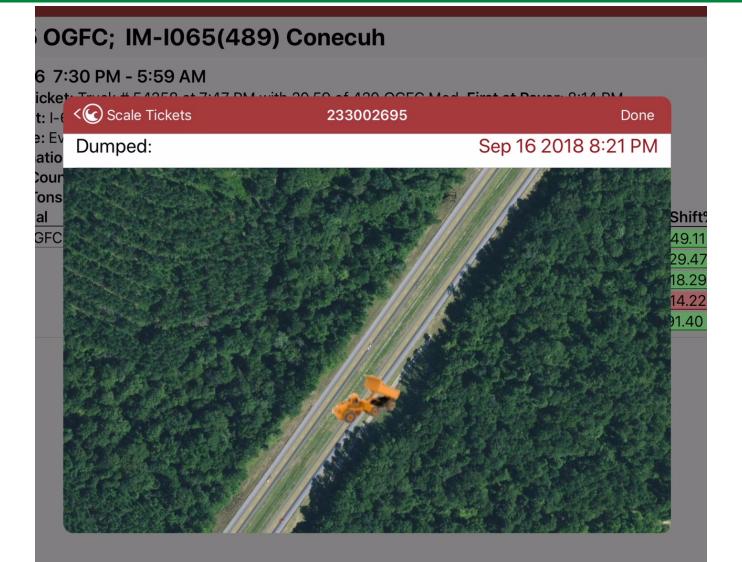


Load Cycle



<ⓒ FleetWa	tcher			Scale Tickets								
Q Ticket Nur	nbers						Filter (On)					
# 7550491 Jul 26 2018 07:02 AM Gross UST: 40.74 Net UST: 25.91	Truck: HM1619 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 300.0°F Cumulative Tons: 25.91 # Notes: 0	# 7550492 Jul 26 2018 07:05 AM Gross UST: 40.69 Net UST: 25.87	Truck: HM3688 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 300.0°F Cumulative Tons: 51.78 # Notes: 0	# 7550493 Jul 26 2018 07:12 AM Gross UST: 40.91 Net UST: 25.91	Truck: HM5445 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 300.0°F Cumulative Tons: 77.69 # Notes: 0				
# 7550494 Jul 26 2018 07:16 AM Gross UST: 40.92 Net UST: 26.11	Truck: HM3685 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 305.0°F Cumulative Tons: 103.8 # Notes: 0	# 7550495 Jul 26 2018 07:27 AM Gross UST: 40.96 Net UST: 26.13	Truck: HM1619 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 305.0°F Cumulative Tons: 129.93 # Notes: 0	# 7550496 Jul 26 2018 07:46 AM Gross UST: 40.96 Net UST: 25.98	Truck: HM5445 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 305.0°F Cumulative Tons: 155.91 # Notes: 0				
# 7550497 Jul 26 2018 07:48 AM Gross UST: 40.96 Net UST: 26.15	Truck: HM3688 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 305.0°F Cumulative Tons: 182.06 # Notes: 0	# 7550498 Jul 26 2018 07:54 AM Gross UST: 41.05 Net UST: 26.24	Truck: HM3685 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 305.0°F Cumulative Tons: 208.3 # Notes: 0	# 7550500 Jul 26 2018 08:14 AM Gross UST: 40.98 Net UST: 25.99	Truck: HM5445 BRANTLEY PLANT 424 SP 3/4" C/ D WS Phase Code:	Waste Tons: 0.0 Material Temp: 305.0°F Cumulative Tons: 260.33 # Notes: 0				
# 7550501 Jul 26 2018 08:18 AM Gross UST: 40.77 Net UST: 25 96	Truck: HM3688 BRANTLEY PLANT 424 SP 3/4" C/ D W/S	Waste Tons: 0.0 Material Temp: 305.0°F Cumulative Tops: 286-29	# 7550502 Jul 26 2018 08:21 AM Gross UST: 40.76 Net UST: 25 97	Truck: HM3685 BRANTLEY PLANT 424 SP 3/4" C/ D W/S	Waste Tons: 0.0 Material Temp: 300.0°F Cumulative Tops: 312-26	# 7550503 Jul 26 2018 08:40 AM Gross UST: 40.91 Not UST: 26 09	Truck: HM1619 BRANTLEY PLANT 424 SP 3/4" C/	Waste Tons: 0.0 Material Temp: 300.0°F Cumulative Tons: 338 35				

Q Ticket Numbers																	
# 7550491 Jul 26 2018 07:02 AM	BRANTLEY PLANT	30	755049		Truck: HM5445 BRANTLEY PLANT	Waste Tons: 0.0 Material Temp: 300.0°F Cumulative Tons: 77.69 # Notes: 0											
Gross UST: 40.74 Net UST: 25.91	DWS	Cu To # t	TICKET INFO		424 SP 3/4" C/ D WS Phase Code:												
# 7550494 Truck: HM3685 Jul 26 2018 BRANTLEY		Wa Ma	Date/Time:	Jul 26 2018 07:02 AM		Truck: HM5445 BRANTLEY	Waste Tons: 0.0 Material Temp:										
07:16 AM Gross UST: 40.92	PLANT 3	PLANT 30	PLANT 30	30	Scale Asset Name: HM1619			PLANT 424 SP 3/4" C/	305.0°F Cumulative								
	от #1	Asset Name:	HM1619	53	D WS Phase Code:	Tons: 155.91 # Notes: 0											
# 7550497 Truck: HM3688 Jul 26 2018 BRANTLEY	Wa Ma	FW Known:	Yes		Truck: HM5445 BRANTLEY	Waste Tons: 0.0 Material Temp:											
07:48 AM Gross UST:	PLANT 30 424 SP 3/4" C/ Cr D WS To	PLANT 30 424 SP 3/4" C/ Cu	30	Source:	BRANTLEY PLANT		PLANT 424 SP 3/4" C/	305.0°F Cumulative									
40.96 Net UST: 26.15		TO # 1	Weighmaster:	Ryan Cottle 613430	100	D WS Phase Code:	Tons: 260.33 # Notes: 0										
# 7550501 Jul 26 2018	Truck: HM3688 Wa BRANTLEY Ma PLANT 30 424 SP 3/4" C/ Cu	BRANTLEY Ma PLANT 30	BRANTLEY Ma PLANT 30	01001	Project Number:	1612768	100	Truck: HM1619 BRANTLEY	Waste Tons: 0.0 Material Temp:								
08:18 AM Gross UST: 40.77				PLANT 30	PLANT 30	PLANT 30	PLANT 30	PLANT 30	PLANT 30	PLANT 30	PLANT 30	PLANT 30	PLANT 30	PLANT 3 424 SP 3/4" C/ C	30 Cu	Project Name:	CRENSHAW SR 9 (US 331) NH-HSIP-0009(552)
Net UST: 25.96	D WS To Phase Code: # M				Phase Code:		D WS Phase Code:		Tons: 338.35 # Notes: 0								
# 7550504 Jul 26 2018									Wa Ma	Material Name:	424 SP 3/4" C/D WS	100	Truck: HM3685 BRANTLEY	Waste Tons: 0.0 Material Temp:			
08:48 AM PLAN Gross UST: 424 :	PLANT 424 SP 3/4" C/	30 Cu	Cumulative Tons:	25.91	78	PLANT 424 SP 3/4" C/	300.0°F Cumulative										
40.64 Net UST: 25.67		TO # Nor	Vaid		1	D WS Phase Code:	Tons: 415.87 # Notes: 0										



Final Product

🖨 Print table

																			Print Window: All So	ale Tickets
Ticket Number	Ticket Date	Scale Asset 🔹 Name	FW Known ᅌ	Source 💲	Weighmaster 👙	Project Number 🗘	Project Name	Job Name 🍣	Phase Code	Material Name	Load ID 🌣	Qty Shipped 💲 Today	Net Tons	Void 💲	Waste Tons	Free Form 1 👙	Material Temperature	Materi Temp 🗢 Time	DumpGPSLat 👙	DumpGPSLong
		All T	All 🔻	All 🔻	All 🔻	All T	All T	All T	All •	All T				All T		All	All •		All T	All
233002315	Aug 27 2018 12:04 AM	MCK008	Yes	Evergreen Plant	Parrie Harris	IM-1065(489), Conecuh Co.	I-65 OGFC; IM-I065(489) Conecuh	None	50.40112.3	420 OGFC Mod	12	256.73	22.54		0.0	420A015 Mainline IM- 1065(489) Conecuh Co ST-6M-18 333753 50.40112.3	310.0	2018-08-27 05:17:37	31.5011343	-86.927715
233002316	Aug 27 2018 12:14 AM	HM7366	Yes	Evergreen Plant	Parrie Harris	IM-1065(489), Conecuh Co.	I-65 OGFC; IM-1065(489) Conecuh	None	50.40112.3	420 OGFC Mod	13	279.7	22.97		0.0	420A015 Mainline IM- 1065(489) Conecuh Co ST-6M-18 333753 50.40112.3	305.0	2018-08-27 05:29:37	31.5015023	-86.927391
222017057	Aug 27 2018 12:15 AM	JK0008	No	Mt. Meigs Plant	Henry White	IMF-I085(339) & NH- 0008(568), Montgomery Co.	I-85 Eastern (MP 6.33) to Taylor (MP 9.97)	None	50.40112.29	SMA 19mm Non Skid Rap Mod	16	291.51	21.74		0.0	423B-002 IMF- 1085(339) & NH- 0008(568) MONTGOMERY CO 333751 SH-0008-18 50.40112.29	None	None	None	None
222017058	Aug 27 2018 12:16 AM	JDT001	Yes	Mt. Meigs Plant	Henry White	IMF-I085(339) & NH- 0008(568), Montgomery Co.	I-85 Eastern (MP 6.33) to Taylor (MP 9.97)	None	50.40112.29	SMA 19mm Non Skid Rap Mod	17	302.85	11.34		0.0	423B-002 IMF- 1085(339) & NH- 0008(568) MONTGOMERY CO 333751 SH-0008-18 50.40112.29	None	None	32.3619433	-86.1887947
222017059	Aug 27 2018 12:18 AM	SWT0130	Yes	Mt. Meigs Plant	Henry White	IMF-I085(339) & NH- 0008(568), Montgomery Co.	I-85 Eastern (MP 6.33) to Taylor (MP 9.97)	None	50.40112.29	SMA 19mm Non Skid Rap Mod	18	314.53	11.68		0.0	423B-002 IMF- 1085(339) & NH- 0008(568) MONTGOMERY CO 333751 SH-0008-18 50.40112.29	None	None	32.3619248	-86.1890365
222017060	Aug 27 2018 12:20 AM	WMT034	Yes	Mt. Meigs Plant	Henry White	IMF-I085(339) & NH- 0008(568), Montgomery Co.	I-85 Eastern (MP 6.33) to Taylor (MP 9.97)	None	50.40112.29	SMA 19mm Non Skid Rap Mod	19	326.33	11.8		0.0	423B-002 IMF- 1085(339) & NH- 0008(568) MONTGOMERY CO 333751 SH-0008-18 50.40112.29	None	None	32.362036	-86.1893465
233002317	Aug 27 2018 12:23 AM	HM6795	Yes	Evergreen Plant	Parrie Harris	IM-1065(489), Conecuh Co.	I-65 OGFC; IM-I065(489) Conecuh	None	50.40112.3	420 OGFC Mod	14	303.06	23.36		0.0	420A015 Mainline IM- 1065(489) Conecuh Co ST-6M-18 333753 50.40112.3	310.0	2018-08-27 05:39:32	31.502512	-86.926404
222017061	Aug 27	WMT135	Yes	Mt. Meigs	Henry White	IMF-1085(339)	I-85 Eastern	None	50.40112.29	SMA 19mm	20	338.13	11.8		0.0	423B-002 IMF-	None	None	32.3619586	-86.1895825

Final Product

7/30/2018

Ticket Date:	Jul 25 2018 07:07 AM
Scale Asset Name	e: 59-198
Asset Name:	59-198
FW Known:	Yes
Source:	BRANTLEY PLANT
Weighmaster:	Ryan Cottle 613430
Project Number:	1602015
Project Name:	CRENSHAW SR 9 (US 331) NH-HSIP-0009(552)
Phase Code:	-
Material Name:	424 SP 3/4" C/D WS
Cumulative Tons:	25.16
Void:	-
Net Tons:	25.16
Waste Tons:	0
Temperature:	295
Free Form 1:	-
Notes:	1
Dusty Dewrell	2018-07-25T08:28:07

Scale Ticket: #7550394

Ticket Date:	Jul 25 2018 07:15 AM
Scale Asset Name	E HM3688
Asset Name:	HM3688
FW Known:	Yes
Source:	BRANTLEY PLANT
Weighmaster:	Ryan Cottle 613430
Project Number:	1602015
Project Name:	CRENSHAW SR 9 (US 331) NH-HSIP-0009(552)
Phase Code:	•
Material Name:	424 SP 3/4" C/D WS
Cumulative Tons:	101.86
Void:	-
Net Tons:	25.53
Waste Tons:	0
Temperature:	300
Free Form 1:	-
Notes:	1
Dusty Dewrell DUSTY DEWRELL	2018-07-25708:28:47

Fleetwatcher: Print Scale Tickets

	Scale Ticket: #7550392
Ticket Date:	Jul 25 2018 07:09 AM
Scale Asset Name	s: 59-148
Asset Name:	59-148
FW Known:	Yes
Source:	BRANTLEY PLANT
Weighmaster:	Ryan Cottle 613430
Project Number:	1602015
Project Name:	CRENSHAW SR 9 (US 331) NH-HSIP-0009(552)
Phase Code:	-
Material Name:	424 SP 3/4" C/D WS
Cumulative Tons:	50.67
Void:	-
Net Tons:	25.51
Waste Tons:	0
Temperature:	300
Free Form 1:	-
Notes:	1
Dusty Dewrell DUSTY DEWRELL	2018-07-25T08:28:20

Scale Ticket: #7550395

Ticket Date:	Jul 25 2018 07:25 AM
Scale Asset Nam	e:
Asset Name:	HM5448
FW Known:	No
Source:	BRANTLEY PLANT
Weighmaster:	Ryan Cottle 613430
Project Number:	1602015
Project Name:	CRENSHAW SR 9 (US 331) NH-HSIP-0009(552)
Phase Code:	•
Material Name:	424 SP 3/4" C/D WS
Cumulative Tons:	127.6
Void:	
Net Tons:	25.74
Waste Tons:	0
Temperature:	300
Free Form 1:	-
Notes:	1
Dusty Dewrell	
DUSTY DEWRELL	/ 2018-07-25T08:29:01

	Scale Ticket: #7550393
Ticket Date:	Jul 25 2018 07:11 AM
Scale Asset Name	e: HM1619
Asset Name:	HM1619
FW Known:	Yes
Source:	BRANTLEY PLANT
Weighmaster:	Ryan Cottle 613430
Project Number:	1602015
Project Name:	CRENSHAW SR 9 (US 331) NH-HSIP-0009(552)
Phase Code:	-
Material Name:	424 SP 3/4" C/D WS
Cumulative Tons:	76.33
Void:	-
Net Tons:	25.66
Waste Tons:	0
Temperature:	295
Free Form 1:	-
Notes:	1
Dusty Dewrell DUSTY DEWRELL	/ 2018-07-25708:28:33

Scale Ticket: #7550396

Ticket Date:	Jul 25 2018 07:27 AM
Scale Asset Name	e: HM3685
Asset Name:	HM3685
FW Known:	Yes
Source:	BRANTLEY PLANT
Weighmaster:	Ryan Cottle 613430
Project Number:	1602015
Project Name:	CRENSHAW SR 9 (US 331) NH-HSIP-0009(552)
Phase Code:	•
Material Name:	424 SP 3/4" C/D WS
Cumulative Tons:	153.13
Void:	-
Net Tons:	25.53
Waste Tons:	0
Temperature:	300
Free Form 1:	-
Notes:	1
Dusty Dewrell DUSTY DEWRELL	/ 2018-07-25708:29:15

Next Steps

- Pilots for smaller contractors
- Pilots in other areas of the State
- More inspectors
- HMA placement rate calculations
- Additional software vendors



- Resistance to new process
- Limited connectivity in rural areas
- Multiple contracts
- Multiple companies

A problem is only a problem when viewed as a problem. All change is hard at first, messy in the middle

and gorgeous at the end.

Robin S. Sharm

a quotefancy

Questions?

Hunter Golson GOLSONWI@DOT.STATE.AL.US

205 - 462 - 2372